



# In SIO In Issue two・Autumn 2021 第二期・2021年秋季



# **Foreword**

# 前言



Programme Senior Responsible Owner (SRO), First Secretary for Market Access and Business Environment, British Embassy Beijing

项目高级负责人(SRO), 英国驻北京大使馆 市场准入和商业环境一等秘书

n behalf of the British Embassy in Beijing, I am delighted to welcome you to the second edition of Insights, the UK-China Business Environment Programme Standards Strand's own magazine.

The UK-China Business Environment Programme is part of UK Government's Prosperity Fund which closed at the end of March 2021. The Prosperity Fund was a global portfolio of programmes contributing towards the UN Sustainable Development Goals (SDGs). In China, we supported programmes in Energy and Low Carbon Economy, Financial Services, Health and Infrastructure, as well as improving the Business Environment in China.

Even though other programmes in China have closed, we have been able to continue the Standards Programme thanks to the quality of expertise provided by BSI as well as the importance of the nature of the Standards Programme in the UK's relationship with China.

This second edition of Insights highlights the impressive results which the programme has accomplished over the past 2 years.

We have continued to support the Standards Programme for many reasons. The Standards programme's link to work on climate action is timely as the UK is hosting the 26th UN Climate Change Conference (COP 26) in Glasgow in November. Through its work in Building Information Modelling (BIM), Sustainable Cities and Remanufacturing, the programme

can make a significant contribution to green growth, energy transition and carbon reduction. Secondly, the UK Government is committed to transparency in global trade and I am particularly pleased to see the progress which the Standards programme has made in proposing new standards in Anti-Bribery and Good Governance under the Organizational Governance sector.

The Embassy is also committed to inclusive economic development in China, particularly amongst small & medium enterprises where the fallout from the pandemic calls for renewed efforts on economic recovery on both sides and where we see many benefits in working together with China in adopting existing and developing new international standards, particularly through initiatives such as the Standards Programme. Importantly, we see increased trade opportunities if products are aligned to the same standards in China and the rest of the world.

Over recent months, I have had the pleasure of giving opening remarks at the high-level bilateral meeting between BSI and the State Administration for Market Regulation in China (SAMR) and the Standards Administration of China (SAC); a symposium with the Shenzhen Institute of Standard & Technology (SIST) involving over 80,000 participants live-streaming at one stage; and the launch of the Building Information Modelling (BIM) sector adoption programme. I have also taken part in several exchanges with BSI in this time.

We have also recently launched a research project to understand the economic and social impact of international standards in China, managed by the UK's Centre for Economics and Business Research (CEBR). A similar research for the UK published in 2015 attributed 37% of UK productivity growth to standards. This is the first such analysis of China's economy and demonstrates the importance of using international standards in China.

The priority now is how we can take results forward beyond the lifetime of the Standards Programme and achieve genuine sustainability. We are fortunate that many of the working relationships were in place before the programme started in 2019, and the programme has strengthened these relationships. The programme has also fostered new working relationships, both between the Chinese and UK sides, or indeed within the UK's own sectoral working groups. I give E-commerce as a good example of this.

The Standards Programme continues to meet the needs and challenges of the UK Government's work with China and we strongly value the expertise which BSI and its Chinese partners brings in its sound working relations with its Chinese counterparts.

I trust that you enjoy this second edition of Insights and look forward to working with you all as the programme enters its final stages.

标准合作项目的专刊杂志。

中英法治化营商环境国际标准合作 项目是英国政府繁荣基金会的项目 之一,该基金会已于2021年3月底关 做出贡献。在中国,繁荣基金会曾致 力于能源和低碳经济、金融服务、卫 境的众多项目。

即使该基金在中国的其他项目已结束, 我们的中英法治化营商环境国际标准合 作项目仍在继续实施,这得益于英国标 国关系中的重要性。

Insights 第二期强调了该项目在过去 要性。 两年里取得的令人印象深刻的成果。

诸多原因影响下,我们继续开展中 营商环境国际标准合作项目的生命周 英法治化营商环境国际标准合作项 目。由于英国将于11月在格拉斯 可持续性。幸运的是,在2019年该 哥主办第 26 届联合国气候变化大 项目启动之前就已经建立了很多工作 会 (COP 26), 该项目在支持气候行动 上的工作正好是顺应时势的。通过其 时还促进了新的工作关系,无论是在 在建筑信息模型、可持续城市和再制 中英两国之间,还是在英国自己的行 造方面的工作,中英法治化营商环境 业工作小组内部。电子商务就是个很 国际标准合作项目可以为绿色增长、 好的例子。 能源转型和碳减排做出重大贡献。其 次,英国政府致力于全球贸易的透明 度, 我很高兴看到该标准合作项目在 组织治理行业提出反贿赂和良好治理 和挑战,我们也非常重视英国标准协会 的新标准方面取得了进展。

英国大使馆也致力于促进中国经济的 包容性发展。尤其是中小型企业,受 我相信您会喜欢 Insights 第二期,期 到新冠肺炎的影响和为经济复苏而努 力的号召,我们可以从中看到与中国

重要的是,如果中国和世界其他国家 的产品有同样的标准,就会有更多的 贸易机遇。

最近几个月,我有幸在英国标准协会、 中国国家市场监督管理总局、中国国家 闭。繁荣基金作为一个全球项目组标准化管理委员会的高级别双边会议上 合,曾为实现联合国可持续发展目标 致开幕词;出席了深圳市标准技术研 究院举办一场超8万人参与的线上研讨 会; 以及启动建筑信息模型行业应用计 生和基础设施以及改善中国的商业环 划。这段时间我也参加了英国标准协会 的几次交流会。

我们最近还启动了一个研究项目,旨 在了解国际标准对中国的经济和社会 影响,该项目由英国经济和商业研究 准协会所具备的专业能力以及中英法治 中心负责。2015年英国的一个类似 化营商环境国际标准合作项目在中英两 研究将英国生产率增长的 37% 归功于 标准。这是对中国经济的首次类似分 析,表明了在中国使用国际标准的重

> 当下的重点是我们如何在中英法治化 期之后继续推进成果,并实现真正的 关系,该项目也加强了这些关系,同

> 中英法治化营商环境国际标准合作项目 一直在应对英国政府与中国合作的需求 及其中国合作伙伴在与中国同行的良好 工作关系中所具备的专业能力。

待在项目最后阶段与大家再次合作。

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This project has been funded by the Foreign, Commonwealth and Development Office's (FCDO) Prosperity Fund from the UK Government.

我们的合作伙伴

本项目由英国政府外交、联邦事务及发展部(FCDO)的繁荣基金赞助。









# **Overall objective**

The strategic objective of the UK-China Business Environment Programme (BEP) is to improve the business environment in China, by strengthening the legal and regulatory framework and its implementation, compliance and enforcement. The Standards strand (BEP-S) complements the objectives of the Chinese Government to reform the standardization system and aims to improve the adoption and use of international standards in China.

# **Expected impact**

- Increased domestic productivity and economic growth in China
- Increased trust and improved ease of doing business in China
- · Increased economic flows between the UK and China
- · Improved quality of Chinese products consumed in China and internationally, and in time, greater competition and improved market access leading to a reduction in prices
- · Supporting delivery of Sustainable Development Goals (SDGs)

# **Expected outcomes**

- 1. Improve the adoption and use of international standards in China
- 2. Improve the quality of Chinese proposals submitted to international standards bodies
- 3. Increase understanding of the impact of international standards adoption in China

中英法治化营商环境项目的战略 目标是通过加强法律和监管框架 及其实施、合规和执行,来改善 中国的营商环境。中英法治化营 商环境国际标准合作项目与中国 政府改革标准化体系的目标相辅 相成,旨在促进国际标准在中国

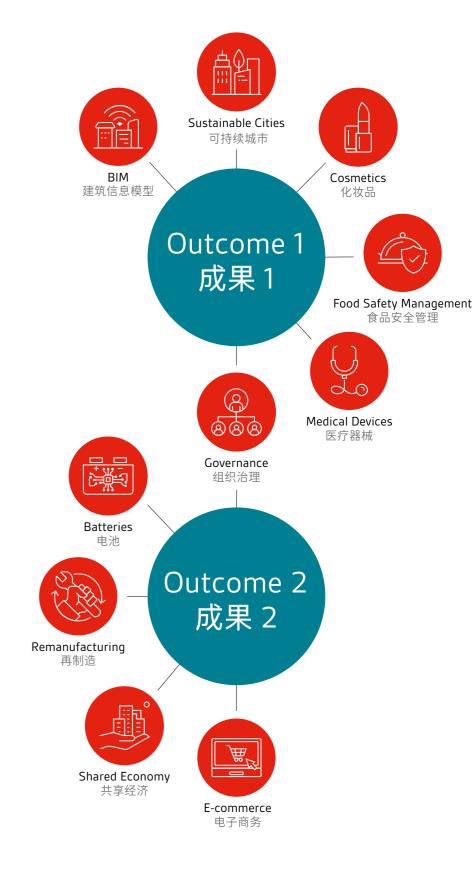
- · 国内生产力提高和经济增长 加速
- 增强了在中国经商的信任度和 便捷性
- · 中英经济往来增加
- · 提高了中国产品在国内外消费 的质量,同时竞争加剧,市场 准入进一步放宽,价格下降
- · 有助于实现可持续发展目标

# 预期成果

中英法治化营商环境国际标准合 作项目具体分为三个关键成果, 来实现总体目标:

- 1. 促进中国采标和实施国际标准
- 2. 提高中国向国际社会提交标准 提案的质量
- 3. 让人们更加理解中国采标国际 标准的影响

# Specially selected sectors and domains 特别选定的行业和领域



# Operating during Covid-19

Beginning just as BEP-S moved into its implementation phase, the pandemic impacted on the programme in many ways, including programme delivery; available funding; and although the BEP-S maintained a China office throughout, the international team's ability to travel to and within China.

Many Chinese and UK stakeholders commented that 'despite Covid', the programme has been successful to date.

"While, of course, it is important to have face to face meetings, before there would be long trips and delegations, this year has shown that we can reduce the need for this significantly and still work collaboratively on standards."

UK Sector Specialist, March 2021

The BEP-S rapidly adapted both operationally and in its delivery approach, with stakeholders highlighting many key successes since the pandemic began, including:

- · Creation of a High-Level UK-China Working Group on Business Environment between BSI and SAC with the participation of the FCDO
- Establishment of joint UK-China sectoral Working Groups for selected project sectors
- Since the start of the programme, 68 Joint Working Group (JWG) meetings took place between the UK and Chinese experts in the Outcome 1 and Outcome 2 sectors, plus 120 Virtual meetings and workshops were delivered.
- 10 International Standards landscape mappings were developed for the selected project sectors
- Launch of a research approach to better understand the benefits of adopting international standards in China
- 4 Pilot cities active in the Sustainable Cities sector

- 3 Pilot organizations active in the Organizational Governance sector
- 1 Pilot organization active in the BIM sector
- Two Joint UK-China New Work Item Proposals NWIPs presented to ISO with one accepted (to date)
- Two new ISO 37001 anti-bribery publications produced in Chinese to enable SIST to further promote their work in this important area.
- 'Anti-Bribery Management Systems Forum' hosted remotely with 7,000 participants
- · Training on increasing the adoption and uptake of International Standardization
- Round table on project achievements in the Cosmetics and Food Safety sectors, with the British Embassy and Department for International Trade (DIT)

# 新冠疫情期间的运营

大概在中英法治化营商环境国际标准合作 项目进入实施阶段之际,新冠疫情开始影 响到项目的诸多方面。包括项目交付、可 用资金等。尽管中英法治化营商环境国际 标准合作项目在中国一直设有办事处,但 国际团队前往中国和在中国境内差旅的能 力也深受其影响。

许多中英两国的利益相关者评论道, "尽 管有新冠疫情",但该项目迄今为止已有 较好的成就。

"当然,面对面的会议很重要,之前也会 有长途旅行和遣派代表团。但今年的情况 表明这些需求可以大幅减少,同时仍然可 以在标准方面顺利合作。"

英国行业专家,2021年3月

中英法治化营商环境国际标准合作项目在运营和交付方法方面迅速 做出了调整,利益相关方强调了自新冠疫情开始以来项目的许多关

- · 在英国外交,联邦和发展事务部的 · 1个积极参与建筑信息模型行业的 参与下,在英国标准协会和中国国 家标准化管理委员会之间建立中英 营商环境高级别工作组
- · 为选定的项目行业建立中英联合行 业工作组
- · 自项目启动以来,在成果1和成果 2行业中,中英专家举行了68次联 合工作组会议,并举办了120次线 上会议和研讨会
- 为选定的项目行业开发了10个国际 标准展望图
- · 开展一项研究,以便更好地了解在 中国采用国际标准的好处
- 4个积极参与可持续城市行业的试 • 3个积极参与组织治理行业的试点

组织

- 试点组织
- ・ 两项中英联合新工作项目提案已提 交给国际标准化组织,其中一项已 通过(迄今为止)
- 两本新的 ISO 37001 反贿赂中文 出版物,以便深圳市标准技术研究 院进一步推广他们在这一重要行业 的工作
- · "中英反贿赂管理实践分享论坛" 线上举办,7000人参加
- · 提高国际标准化在中国采用和推广 的培训
- · 与英国大使馆和英国国际贸易部就 化妆品和食品安全行业的项目成果 举行圆桌会议



# Pros & cons of remote engagement

When interviewed, stakeholders commented that early remote engagement was initially challenging with strong relations yet to be built, sometimes linguistic limitations, and a transition in how the programme was to be delivered. Although there were issues, with in-person training shifting to online collaboration, and workshops often held virtually, many stakeholders felt that over time, somewhat paradoxically, the default shift to remote engagement often resulted in regular and more productive discussions between counterparts and operational sectoral working groups.

# 远程参与的利弊

在接受采访时, 利益相关者认为, 早 期的远程参与最初是很有挑战性的, 因为尚未建立牢固的关系,有时还有 语言上的限制, 以及项目的交付方式 也会发生变化。尽管存在一些问题, 但从面对面培训转变为在线协作,以 及研讨会经常线上举行,许多利益相 关者认为,随着时间的推移,有些矛 盾的是,默认转向远程参与的操作反 而常常促使了对应方和运营行业工作 组之间的定期和更有成效的讨论。



# The importance of early, and frequent communication

Nearly all stakeholders highlighted that they wished they had been able to engage earlier with counterpart teams and at a higher frequency earlier on, with the belief that this would have meant greater progress by this point. As understanding increased of how best to communicate with counterpart stakeholders, attention turned to unpacking together, as one Chinese counterpart commented, delivery issues: work related to them.

'The main challenge is how to propose an international standard proposal that is suitable for the national conditions of the two countries through cooperation and win-win cooperation.' Chinese Sectoral Stakeholder March 2021

Both UK and Chinese stakeholders highlighted that the on-going, and frequent online communications were important to gradually achieve parallel opinions across counterparts for issues and more broadly regarding international standards and how to deliver

# 早期频繁沟通的重要性

几乎所有受访的利益相关者都强调,他们希望能 够更早地与对应的团队接触,在更早的时候更频 繁地接触对方,他们认为这可以带来更大的进 展。随着对如何与利益相关者进行最佳沟通的理 解加深,人们的注意力转向了合作,正如一位中 国同行在讨论交付问题时所评论的那样:

"我们面临的主要挑战是如何通过合作共赢,提 出符合两国国情的国际标准方案。"

中国行业利益相关方 2021年3月

同样,中英两国的利益相关者都强调,持续频繁 的在线交流对同行之间就这些问题(如上所述), 以及更广泛地就国际标准和如何交付相关工作逐 步达成一致意见非常重要。

# A foundation for future joint working

Both international and Chinese stakeholders alike see working on the BEP-S, and the work that BEP-S is supporting on international standards as a good foundation for future bilateral joint working, going well beyond the achievements of the programme itself.

This programme is a cornerstone for collaboration.

FCDO, March 2021

For example, one UK E-commerce team member highlighted that following work on BEP-S their Chinese sectoral counterparts 'have an idea for another standard, which has stimulated one of our experts too, and they are now sparking off each other' with the possibility of potential future collaboration.

# **Building relations** beyond the core counterparts

Multiple UK team members commented that going beyond strengthened relations with core BEP-S counterparts over the last year, now there was further engagement with local partners at municipal level, through sectors such as the Sustainable Cities pilot activities, where the pilots are being led by municipal government (such as the recent Sustainable Cities event in Quzhou in Zhejiang Province). This in turn enhances the impact of BEP-S beyond core counterpart stakeholders.

'Relations have strengthened absolutely over the last year – now we are not just talking to the main partner but local ones too.'

BEP-S Team Member, March 2021

# 未来联合工作的基础

治化营商环境国际标准合作项目的工作以 及其在国际标准方面所支持的工作,是未 来双边联合合作的良好基础,这远远超出 项目本身的成就。

"这个项目是合作的基石。"

英国外交,联邦和发展事务部(FCDO), 2021年3月

例如,一位英国电子商务团队成员强调, 在中英法治化营商环境国际标准合作项目 工作之后,他们的中国行业同行"有一个 关于另一个标准的想法,这也激发了我们 的一位专家的灵感",这也为他们在未来 潜在合作奠定可能。

# 建立核心伙伴之外的关系

国际和中国的利益相关方都认为,中英法 多位英国团队成员评论称,除了去年增强 与中英法治化营商环境国际标准合作项目 核心 同行的关系之外,现在还通过可持续 城市试点活动等行业与市级层面的当地合 作伙伴进一步接触,这些试点由市政府牵 头(例如最近在浙江衢州举办的可持续城 市活动)。这反过来又增强了中英法治化 营商环境国际标准合作项目在核心对应利 益相关者之外的影响。

> "在过去的一年里,关系绝对更紧密 了——现在我们不仅与主要合作伙伴对 话,而且也在与当地合作伙伴交谈。"

中英法治化营商环境国际标准合作项目团队成 员,2021年3月





# Changing practices and learning

Across sectors stakeholders highlighted that, through working on BEP-S on the adoption of new standards or improved Chinese proposals, both sides had gained from the skills and technical insights of the other over the last year. While, of course, there was progress and support on certain sectors more than others, both counterpart teams highlighted influencing on ways of working.

A number of UK stakeholders highlighted how Chinese counterparts are very driven and have the technical skills required around international standards and yet in some sectors, prior to BEP-S, their proposals were not always successful at ISO. Reflecting on the BEP-S Chinese counterparts highlighted the project was a 'new experience' for them and it took a short while to develop a clear understanding of what support they needed from UK counterparts. This resulted in the initial belief they needed technical standards support

but over time there was a shift to understanding that the focus of support needed was around the submission language, socialising the proposal prior to submission and better consensus building towards ISO submission.

'UK experts have a deep understanding of standards.

> **China Association for Standardization** (CAS) Stakeholder, March 2021

There is certainly an improvement in our ability, including our team."

China Sectoral Stakeholder, March 2021

Significantly, while the focus was of course UK support to international standards adoption and collaboration to improve the quality of Chinese submissions to international standardssetting bodies, work on the programme has also stimulated the UK standards sector. For example, within E-commerce there was no UK Working Group prior prior to the programme but following work by the BEP-S team this has now formed and is meeting regularly, with the UK speaking with one voice for cross-border E-commerce in international standards.

# 改变实践和学习

跨行业利益相关者强调,通过在 采用新标准或改进中方提案方面 的中英法治化营商环境国际标准 合作项目工作,双方在过去一年 中都从对方的技能和技术见解中 获益。当然,虽然某些行业相比 其他行业取得了更多的进展和支 持, 但双方对应团队都强调了对 工作方式的影响。

一些英国利益相关者强调,中国同 行非常有动力,拥有国际标准所需 的技术技能,但在 中英法治化营 商环境国际标准合作项目之前,在 一些行业他们的提案在国际标准化 组织中并没有通过。在对中英法治 化营商环境国际标准合作项目反思 总结中,中国同行强调该项目对他 们来说是一种"新体验",他们花 了一段时间清楚地了解到他们需要 从英国同行那里得到哪些帮助。这 也造成了他们最初认为需要的是技 术标准支持,但随着时间的推移, 他们开始明白所需支持的重点是提 交语言、提交前将提案社会化,并 为提交给国际标准化组织更好地建 立共识。

"英国专家对标准有着深刻的理 解。"

中国科学院利益相关者,2021年3月

"我们的能力肯定会有所提高,包 括我们的团队。"

中国行业利益相关者,2021年3月

重要的是,虽然重点是在国际标准 的采用和合作上的英方支持, 以提 高中国向国际标准制定机构提交的 提案质量,但该项目也带动了英国 标准行业的工作。例如,在电子商 务行业, 之前没有英国工作组, 但 在中英法治化营商环境国际标准合 作项目团队的工作之后,该工作组 现已成立并定期开会, 英方就国际 标准在跨境电子商务行业发表一致 意见。

# Successful collaboration

"Based on this project, the mutual understanding and trust between the two parties have been enhanced, and the two sides learn from each other."

Chinese Sectoral Stakeholder, March 2021

Both China and international stakeholders surveyed across sectors and institutes positively perceived working with counterpart teams over the last year on BEP-S:

And as a UK stakeholder commented, active collaboration has been key, 'the China side want to get things done and they have been good at progressing the project.'

# Better understanding of working styles

Interestingly, Chinese stakeholders had some differing perceptions as to the key results from the programme.

For one, cited below, the experience of working with UK counterparts was the 'result' rather than the ultimate goal of ISO success.

'We do not take the [achievement of the] ISO as final goal. We take what we learn from the experience from the UK experts as the goal."

Chinese Sectoral Expert, March 2021

For other China counterparts, it was developing a changed way of thinking around standards.

For UK team members, understanding of the wider Chinese standards ecosystem and operating environment has also been important and will allow for, they report, successful future collaborations:

'We've gained more knowledge of what is working in China – understanding what they have, similarly they understand the need to produce something that is purely international not just nationally focused."

UK Sectoral Specialist, March 2021

# 成功的合作

"基于这个项目,双方增进了理解和 信任,并且相互学习。"

中国行业利益相关者,2021年3月

在过去一年里,中国和国际各行业和 机构的利益相关者都对中英法治化营 商环境国际标准合作项目与对应团队 合作持积极看法。

正如一位英国利益相关者评论的那 样,积极合作是关键,"中方希望把 事情做好,他们一直很擅长推进项 目。"

# 更好地理解对方的工 作方式

有趣的是,中国的利益相关者对该项 目的关键成果有一些不同的看法。一 方面,如下所述,与英国同行合作的 经验是"结果",而非将国际标准化 组织成功作为最终目标。

"我们不会将国际标准化组织(的成 绩) 作为最终目标,从英国专家那里 学到经验才是我们的目标。"

中国行业专家,2021年3月

对于其他中国同行来说,这是围绕标 准发展的一种思维方式的改变:

对于英国团队成员来说,了解更广泛 的中国标准生态系统和运营环境也很 重要,他们表示,这会有助于未来的 合作成功:

"我们对中国的工作情况有了更多了 解——了解他们所具备的,同样,他 们也明白了需要生产完全面向国际 的产品,而不仅仅是是面向国内市 场。"

英国行业专家、2021年3月





# Progress in the adoption and use of International Standards 采用和使用国际标准的进展

# Identify

Identified the need for adopting ISO 37101:2016 for Sustainable development in communities

#### 确认

确定采用 ISO 37101:2016 标准以促进社区可持续发展的必要性

#### Kick-off

Jan 2020 project steering group set up between BSI & CNIS experts to identify potential pilot organizations

#### 启动

2020年1月英国标准协会和中国 标准化研究院专家成立项目指 导小组,以确定有潜力 的试点组织

### **Objectives**

Feb - Dec 2020 each city set themselves objectives in the form of sustainability criteria

### 目标

2020年2月至12月,每个城市 都以可持续性标准的形式 设定了各自目标

## Collaboration

Jan - May 2021, four pilots launched in Tianjin, Qujiang and Guangzhou, plus cultural awareness training

## 合作

2021年1月-5月,在天津、衢 江、广州四地试点,并开 展文化意识培训

## **Implementation**

May - Nov 2021 technical roundtables and international conference on sustainability issues

# 执行

2021年5月至11月开展关于可持续性 问题的技术圆桌会议和国际会议

# Next steps

Dissemination of results of pilot cities in China

### 下一步

中国试点城市成果推广

Sustainable cities 可持续城市



Shanfeng Dong, president of Utopath, has been involved with Sustainable Cities in China since the Dongtan eco-city project in 2005. His involvement with BEP-S is to provide overall technical support to all the pilot cities, especially the China-Singapore Tianjin Eco-City.

自2005年东滩生态城项目 以来,御道十方集团总裁董 山峰一直参与中国可持续城 市的建设。他参与了中英法 治化营商环境国际标准合作 项目,为所有试点城市提供 全面的技术支持,特别是中 新天津生态城。

BEP-S has provided a good chance to collect practical needs of small towns and cities to understand what they care about according to their local context.

中英法治化营商环境国际标准合作项目提供了一个很好的机会,收集小城镇和城市的实际需求,了解 他们根据当地的情况关心什么。

#### What challenges have the four pilot cities faced?

The common biggest challenge is how to be attractive enough for enterprises and talent to move in.

#### What significant contributions will BEP-S activities make?

Good lessons can be gathered in green technologies, clean energy solutions, and lowcarbon growth. Also, to protect and improve the quality of the environment while realising societal and economic development.

#### Describe the main tangible benefits?

Residents can enjoy an improved environment,

better jobs available locally, and avoiding the burden of long commutes resulting in more free time. Business will benefit from more green markets accessible locally, more marketing information available in sustainable areas, also more capable labour available locally, because the small city has improved attractiveness, and more talent moving in.

To conclude, sustainable development implies a very long journey which may take more than 10 years to get fully prepared for. Therefore, it is very important for the small cities to have clear political commitment towards the goals and efforts should be made to assure a shared vision among all stakeholders..

#### 四个试点城市面临哪些挑战?

共同面临的最大挑战是如何吸引 足够多的企业和人才进入。

#### 中英法治化营商环境国际标准合 **作项目活动将作出哪些重要贡** 有能力的劳动力,因为小城市已 献?

我们可以在绿色技术、清洁能源 入。 解决方案和低碳增长方面吸取有 益的经验教训。在实现社会和经 济发展的同时,保护和改善环境 质量。

#### 描述一下主要的实际收益?

境,更好的工作机会,并避免了 长时间通勤的负担,从而有更多 的空闲时间。企业将受益于当地 更多的绿色市场, 更多可持续发 展领域的营销信息,以及当地更 经提高了吸引力,更多的人才进

最后,可持续发展意味着一个很 长的旅程,可能需要10年以上的 充分准备。因此,对于小城市来 说,对这些目标有明确的政治承 诺是非常重要的,应该努力确保 当地居民可以享受到更好的环 所有利益相关者有共同的愿景。

# Pilot update

The four sites selected for the ISO 37101 pilots involved implementation at the community level. In these pilots, capacity development events were held with the implementation teams from each city along with UK experts from different communities running similar implementations. At the first launch event in December 2019, all four pilot sites introduced their cities at a workshop in Beijing. In March 2020 a series of four workshops were held online with each of the cities to get a status update and more information related to the scope of the pilot projects in each. In June 2020, all project teams were invited to Guangzhou Higher Education Mega City (HEMC) for an on-site visit and workshop where all cities reported on their progress. In October 2021, a similar event was held in Tianjin Eco City, but this time due to travel restrictions no site visit took place: instead a worldwide webinar on sharing experiences in using the draft ISO 37111 as a phased implementation approach applicable to small cities was held. To date, 7 events have been held and due to the wider interest of both the Guangzhou HEMC and the Tianjin Eco City events, large online audiences were reached.

# 试点最新动态

四个选定的 ISO 37101 试点地点涉及社区层面 的实施。在这些试点中,来自每个城市的实 施团队和来自不同社区的英国专家共同举办 了能力发展活动。在2019年12月的首次启 动活动上,所有四个试点城市都在北京的一 个研讨会上介绍了它们的城市。2020年3月, 每一个城市都在网上举办了四场系列研讨会, 以获得有关每个城市试点项目范围的最新情 况和更多信息。2020年6月,项目团队受邀 前往广州高等教育大城进行实地考察和研讨 会,各城市汇报项目进展。2021年10月, 天津生态城举办了类似活动,但由于旅行限 制,没有进行实地考察;相反,举办了一个 全球网络研讨会,分享使用 ISO 37111 草案作 为适用于小城市的分阶段实施方法的经验。 到目前为止,已经举办了7场活动,由于对 广州和天津生态城活动的兴趣浓厚,活动时 线上观众众多。







CSTEC was jointly developed by the governments of China and Singapore. Located 150 km from Beijing and 45 km from downtown Tianjin, it is a relatively independent, typical small/medium sized Chinese city, and is the only National Green Development Demonstrative Area of China's State Council. Up to now, CSTEC has piloted 8 International Standards developed by ISO/TC268, and already has a well established mode for annual reporting. A well established KPI system continually guides all of the city's integrated planning and all indicator systems are in line with both the concept of green, circular and low-carbon development, and a compact, smart, green and low-carbon path of urbanisation. These indicators respond to the requirement of the 6 purposes and 12 issues of ISO 37101 sustainable development in communities and comply with ISO 37120 family. CSTEC has also established a system for the pilot city, including 63 sustainability-related indicators.

中新天津生态城由中新两国政府共同 开发。距北京150公里,距天津中小 45公里,是中国相对独立的典型中小 城市,是中国国务院唯一的国家新区 发展示范区。到目前为止,9项由 ISO/ TC268 制定的国际标准,并已经试点或测标准,完善的KPI 体系持续指导城市整体规划,碳长PI 体系持续指导城市整体规划,碳低区 体系符合紧凑、智慧、绿色、响应图 统,符合紧凑、智慧、绿色、响应更求 域银化发展路径。这些指标的的更明 并符合 ISO 37120 系列标准。中, 并符合 ISO 37120 系列标准。 津生态城还建立了试点城市体系,包 括63项可持续发展指标。

# Standards being piloted 试行标准

All standards developed by <u>ISO/TC 268</u> 所有标准由 <u>ISO/TC 268</u> 开发

# Key numbers

- 30km² pilot & 150km² extended area
- 70k local residents
- 8,300 enterprises

# 重要数字

- · 试点面积30平方公里, 拓展面积150平方公里
- ・7万当地居民
- ・8300家企业

# Pilot city 试点城市 Qujiang District





Qujiang is a citizen-centric, environmentally friendly and resource-saving city located at the junction of four provinces, Zhejiang, Fujian, Jiangxi, and Anhui. It is also an important node connecting the Yangtze River Delta, the Pan-Pearl River Delta and the Haixi Economic Zone, and by high-speed rail is just 1 hour from Hangzhou and 2 hours from Shanghai. The superior location of Qujiang ensures convenient transport and economic conditions.

衢江是一座以人为本、文明有礼、环境友好、资源节约的城市,地处浙、闽、赣、皖四省交界,也是连接长三角、泛珠三角和海西经济区的重要节点,位于杭州1小时、上海2小时高铁经济圈内。优越的地理位置也促进了交通便捷和经济发展。

## practical local implementation of ISO 37101 <u>ISO 37101</u> 社区可持续发展与 <u>ISO 37104</u> 地方实施 ISO 37001的指导

# Key numbers 重要数字

- 1,748km² area
- 413k population
- 19.847 bn yuan GDP (2019)
- 20% annual fiscal revenue growth
- ・面积1748平方公里
- ・人口41万3千
- ・国内生产总值(2019年) 1984.7亿元

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・财政收入年均增长20%

# Pilot city 试点城市

# Guangzhou Huangpu Dev Zone 广州黄埔发展区





Guangzhou Development District was established in 1984 with the approval of the State Council, it is one of the first 14 state level development districts in China and was rated 2nd among the top ten industrial parks for investment attractiveness in 2020. It is deeply integrated with Huangpu District in terms of functional areas and administrative regions. In July 2020, it was designated a pilot city for International Standards in sustainable development of small and medium sized cities. The Bio-Island Science and Technology Innovation Business District includes over 500 biomedical enterprises in an area of 18,300 km².

广州开发区成立于1984年,经国务院批准,是中国首批14个国家级开发区之一,2020年被评为全国十大招商引资产业园区第二名。在功能区和行政区划上与黄浦区深度融合。2020年7月,被指定为中小城市可持续发展国际标准试点城市。生物岛科技创新商务区占地1.83万平方公里,拥有500多家生物医药企业。

# **Standards being piloted** 试行标准

ISO 37101 Sustainable development in communities & ISO 37104 Guidance for practical local implementation of ISO 37101 ISO 37101 社区可持续发展与 ISO 37104 地方实施 ISO 37001的指导

# **Key numbers**

- 649k permanent residents
- 100+ Patents authorised
- 100% of people within 300m of accessible open space
- 7sq m of space dedicated to cultural activities per hectare

# 重要数字

- ・ 64万9千永久居民
- · 完成知识产权(专利)授权超过
- ・公共开放空间300米覆盖率100%
- · 每公顷文化设施面积增加至7平方 米

# Pilot city 试点城市

# Guangzhou Higher Education Mega Center (HEMC)

广州高等教育中心





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HEMC, located on Xiaoguwei Island in southeast Guangzhou, boasts ten universities in five clusters. According to the overall plan, HEMC will become a centre for nurturing senior talent, as well as scientific research exchange in South China. It also aims to develop into a modern, ecological, first-class Chinese university zone of the 21st century, rich in cultural atmosphere and unique characteristics. A model for construction of new areas in Guangzhou, HEMC incorporates a distributed energy system, a comprehensive piping system and a comprehensive information integration system. A "smart all-in-one card system", the University City Museum and an energy conservation system have also been incorporated into the construction. Through an optimised project structure, the cost of construction has been effectively reduced.

# 试行标准

ISO 37101 Sustainable development in communities & ISO 37104 Guidance for practical local implementation of ISO 37101 ISO 37101 社区可持续发展与 ISO 37104 地方实施 ISO 37001的指导

# **Key numbers**

# 重要数字

- 18 km² area
- 10 universities in 5 clusters · 10所大学分5个集群
- To diliversities in 5 cluster
- 150k students
- ・ 面积18平方公里
- ・ 15万学生

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been effectively reduced.



# Progress in the adoption and use of International Standards 采用和使用国际标准的进展

# Identify

Identified the need for adopting <u>ISO 19650</u> for managing information over the whole life cycle of a built asset using BIM.

#### 确认

确定了采用ISO 19650标准的必要性,以便在构建资产的整个生命周期内使用建筑信息模型来管理信息

#### Kick-off

March 2021 project steering group set up between BSI & SAC TC/426 experts to identify potential pilot organization

#### 启动

2021年3月英国标准协会和中国国家标准化管理委员会(SAC TC/426)专家之间成立项目指导小组,来确定有潜力的试点组织

#### **Objectives**

Demonstrate improved efficiency in public sector construction projects, through the increased implementation of BIM

#### 目标

通过更多实施建筑信息模型,展示出 公共行业建设项目效率的提高

#### Collaboration

May - Aug 2021 pilot established in Beijing

#### 合作

2021年5月至8月在北京建立试点

## Implementation

Mar - Nov 2021 technical exchanges and advisory group meetings

# 执行

2021年3月-11月开展技术交 流和咨询小组会<u>议</u>

## Next steps

Dissemination of results of pilot organization in China

#### 下一步

在中国推广试点组织成果

# Pilot organization 试点组织

# **Beijing Branch of China** Construction Third Engineering **Bureau Group**

中国建筑第三工程局有限公司北京分公司





Since its establishment in 1953, the pilot organization has been the main force of Beijing's construction industry, making great contributions to the development and construction of Beijing and the whole country. The company tries its best to take on high-quality projects, as well as political and social responsibility, and has become one of the main industry leaders in China. The pilot is showing good progress with at least one of the construction projects already showing measurable material savings and a reduction of as many as 15 construction days.

自1953年成立以来,试点组 织一直是北京建筑业的主力 军,为北京乃至全国的发展 建设做出了巨大贡献。公司 全力承担高品质项目, 承担 政治和社会责任, 已成为中 国主要的行业领导者之一。 试点项目进展良好,至少有 一个建设项目已经显示出可 衡量的材料节约,并减少了 多达15天的建设时间。

ELIM LINES GLIAM VETENES GLIANUM

EIS MALLTIS LIMBES ASSYMIA ET.

ULLA AGHLATILM A AMBITMOM EST SUPER LOCUTA

AM A DOCUMENTORUM

# Pilot update

An event to launch the programme and attract potential pilots was held in March 2021 and included representatives of UK BIM practitioner organizations and members of the UK national technical committee on BIM as well as the BIM Center of Beijing No. 3 Construction Engineering Co. and the National Intelligence Standard Committee. At this event, the benefits of using international standards for BIM in particular ISO 19650 were highlighted. At a follow-up meeting in September 2021, CNIS – which is driving the BIM pilot project - held a feedback session where one of the pilot projects presented the result of a BIM-supported construction project. Leading up to the event, several engagements with UK experts related to the interpretation of the requirements of the standard took place to ease implementation and lead to the development of a local quide on ISO 19650 implementation in the Chinese context which was developed during the pilot project by the China Number 3 Construction Company branch in Beijing which trialled the standard.

# 试点最新动态

项目启动和吸引潜在试点组织的会议在 2021年 3月举行,参与成员包括英国建筑信息模型医生 组织的代表,英国国家技术委员会的建筑信息 模型相关成员,中国建筑第三工程局有限公司 的建筑信息模型中心和国家情报标准委员

> 会。在这次活动中,强调了使用建筑信 息模型国际标准特别是 ISO 19650 的优势。在 2021年 9月的后续

会议上,推动建筑信息模型试 点项目的中国标准化研究院 开展了一次反馈环节,其 中一个试点项目展示了建 筑信息模型支持的建设 项目的成果。在活动之 前,与从事标准要求解 读的英国专家几次交流 中,我们放慢了项目的 执行.推动ISO 19650 在中国背景下的一次实 践,由中国建筑第三工程 局有限公司北京分公司作

为试点单位来实践该标准。

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# Standards being piloted 试行标准

ISO 19650-1:2018 Parts 1 & 2 Building information modelling ISO 19650-1:2018 Parts 1 & 2建筑信息建模

#### Key numbers 重要数字

- Established 1953
- 2.600+ employees
- ・ 2600+员工 ・ 收入60亿元(2020年)

・成立于1953年

 Revenue RMB 6 billion (2020)



# Key stakeholders

- National Institutes for Food and Drug Control (NIFDC)
- National Medical Products Administration (NMPA)
- European Union Chamber of Commerce in China (EUCCC)

# Key policy documents

• Regulations on the Supervision and Administration of Cosmetics (CSAR)

# 主要参与方

- · 国家食品和药物管制研究所
- · 国家药品监督管理局
- · 中国欧盟商会

# 关键政策文件

· 化妆品监督管理条例

# Progress in the adoption and use of International Standards 采用和使用国际标准的进展

# Identify

Jan 2020 identified the differences between Chinese and international cosmetics standards

### 确认

2020年1月确定了中国与国际化妆品标准的差异

#### Kick-off

Apr 2020 meeting with NIFDC to prepare for publication of CSAR

#### 启动

2020年4月与国家食品和药物管制研究所会面,为《化妆品监督管理条例》的发布做准备

#### **Objectives**

Enhance understanding on CSAR; carry out cosmetics safety assessment and promote alternatives to animal testing

### 目标

增进对《化妆品监督管理条例》的 了解;开展化妆品安全评估, 推广动物试验替代品

## Collaboration

Aug - Nov 2020 analysis of secondary guidelines of CSAR, participate in international conference in Shanghai

## 合作

2020年8月-11月分析《化妆品 监督管理条例》二级指南, 参加上海国际会议

## Implementation

Dec 2020 - Mar 2021 comparative study of cosmetics safety assessment incl. presentation at expert roundtable with British Embassy in Beijing

## 执行

2020年12月-2021年3月进行化妆品 安全评估的比较研究,包括与英 国驻北京大使馆的专家圆桌 会议上的发表演讲

# Next steps

Phase II of comparative study in cosmetics safety assessment, expert review and training for Chinese safety assessors

# 下一步

进行第二期化妆品安全评估比 较研究,专家评审及中国 安全评估人员培训

# Food Safety Management 食品安全管理

Assuring food quality and safety in supply chains in China and beyond 在中国及世界范围内确保食品供应链的质量和安全

# Key stakeholders

- National Engineering Research Center for Agricultural Products Logistics (NERAPL)
- University of Nottingham (UoN)

# 主要参与方

- · 国家农产品物流工程研究中心
- · 诺丁汉大学

Progress in the adoption and use of International Standards 采用和使用国际标准的进展

# Identify

Apr 2020 identified
Shandong province as a major
food production base to pilot
International Standard <u>ISO 23412:2020</u>

# 确认

2020年4月确定山东省作为重 点食品生产基地试点 <u>ISO</u> 23412:2020 国际标准

#### Kick-off

May 2020 first BSI, NERAPL and UoN exchange meeting

#### 启动

2020年5月开展第一次英国标准协会、国家农产品物流工程研究中心和诺丁汉大学交流会

# **Objectives**

Pilot International Standard for logistics in aquaculture products

# 目标

水产养殖产品物流国际试点标准

# Collaboration

July - Dec 2020 expert exchange meetings, participate in Agri Food conference in Sichuan

#### 合作

2020年7月-12月开展专家交流会,参加四川农业食品大会

## **Implementation**

Jan - Aug 2021 introduced the Standard to NERAPL for aquatic products

### 执行

2021年1月-8月国家农产品物 流工程研究中心引进针对水 产养殖产品的标准

## Next steps

Further discussing opportunities for collaboration

### 下一步

进一步讨论合作机会

# Pilot update

In this pilot the possibility of using the standards developed by ISO TC 315 - Cold Chain logistics, was explored with NERAPL as a possible way to ensure a safe supply of food even from new and small-scale suppliers. Due to project-wide spending reviews in December 2020, work on this pilot was paused and did not progress beyond the exploratory stage to implementing the pilot project.

# 试点最新动态

在这一试点中,我们与国家农产品物流工程研究中心探讨了使用 ISO TC 315 - 冷链物流标准的可能性,作为一种可能的方式,以确保甚至是来自新的小规模供应商的食品安全供应。由于2020年12月进行了全项目支出审查,该试点工作暂停,仍停留在试点项目实施的探索阶段。

# Organizational Governance 组织治理

Promoting inclusive societies and building effective, accountable and transparent institutions 促进构建包容性社会,建立有效,负责和透明的制度



SAC, SIST, British Embassy & BEP-S Team, Anti-bribery Management Systems Forum 中国国家标准化管理委员会、深圳市标准技术研究院、英国大使馆和中英法治化营商环境国际标准合作项目团队出席反贿赂管理实践分享论坛

# Progress in the adoption and use of International Standards 采用和使用国际标准的进展

# Identify

Identified the need for adopting <u>ISO 37001 Anti-bribery Management Systems</u>

#### 确认

确定了采用<u>ISO 37001反贿赂管理系统</u> 的必要性

#### Kick-off

Dec 2020 project steering group set up between BSI & SIST experts to identify potential pilot organizations

#### 启动

2020年12月英国标准协会和深圳市标准技术研究院专家成立项目指导小组,以确定有潜力的试点组织

# Objectives

Demonstrate the value of using an Anti Bribery International Standard in the Chinese context

#### 目标

展现在中国使用反贿赂国际标准的价值

# Key stakeholders

- · Shenzhen Institute of Standards and Technology (SIST)
- Shenzhen Technology University (SZTU)

# 主要参与方

- · 深圳标准技术研究院 (SIST)
- · 深圳科技大学

The work BEP-S undertakes with the Organizational Governance (OG) sector supports both the improvement in the adoption and use of international standards in China and improvements in the quality of proposals submitted by China to international standards setting bodies.

Over the course of the year, the programme has supported SIST counterparts in designing new communications materials that are more suited to small

中英法治化营商环境国际标准合作项目与组织治理 (OG) 行业开展的工作支持改进中国对国际标准的采用和使用,以及改进中国向国际标准制定机构提交的提案的质量。

在这一年中,该计划支持深圳标准技 浆和纸张生产的斯道拉恩索(上海)术研究院设计更适合中小型企业在实 企业和深圳标准技术研究院。

to medium enterprise needs around implementing Anti-Bribery Management Systems.

There are now three pilot organizations in this sector, comprising the Jiangsu Yaomaitong Medical Technology Co. based in Taizhou in Jiangsu Province, Stora Enso (Shanghai) Enterprise which is engaged in production of packaging materials, wood pulp and paper, and the Shenzhen Investigation and Research Institute.

施反贿赂管理系统方面的需求的新通信材料。

目前,该领域已有三个试点机构,分别是位于江苏省台州的江苏药脉通医疗科技有限公司、从事包装材料、木浆和纸张生产的斯道拉恩索(上海)

# New anti-bribery materials

Anti-bribery handout and implementation manual produced in Chinese to enable SIST to further promote their work in this important area.

# 新版ISO 37001 反贿赂材料

反贿赂手册和实施手册的中文 版本促使深圳市标准技术研究 院进一步推动他们在这一重要 领域的工作。

# Implementation

Oct/Nov 2021 Training in Anti-Bribery Management Systems

# 执行

2021年10月/11月开展反贿 赂管理系统培训

# Next steps

Dissemination of pilot projects in China

# 下一步

在中国推广试点项目

# 标 合作

2021年3月,深圳、江西、广西三地试 点启动

Collaboration

Mar 2021, three pilots

launched in Shenzhen,

Jiangxi and Guangxi





Jolin Liang Qiaoling project leader at the Shenzhen Institute of Standards and Technology (SIST), and BEP-S pilot coordinator.

梁乔玲 (Jolin) -深圳市标准 技术研究院项目负责人,中 英法治化营商环境国际标 准合作项目试点协调员。 Cooperation with UK experts is of great help to China's standardization work in the field of organizational governance.

与英国专家的合作对中国在组织治理领域的标准化工作有很大帮助。

# What are the biggest challenges for the three pilot organizations?

Communication with pilot enterprises can be challenging, time coordination requires a lot of patience and clear work plans.

#### Are the 3 pilots on track?

All three are planning to complete the ABMS system during the pilot period. At present, everything is going according to plan, except that the pilot project will end at the end of October, and their work needs to be further accelerated.

# How do they rate the effectiveness of the Management system at this stage?

Mostly through internal audits and, if possible, third-party certification.

# What worked particularly well that they will try in other implementations?

Anti-bribery compliance awareness training.

#### What did not work so well?

Time of communication, because the pilot unit, UK experts and Chinese experts need to coordinate, so it is

slow to determine the time of some activities, but the efficiency has been improved recently, which may be due to the full advance communication on the pilot launch events.

# Why did they wish to implement the standard?

Mostly to improve the competitiveness of the enterprise, and some hope to get certification.

# Was the importance of this standard communicated to all involved?

Yes, through the pilot unit solicitation notice, pilot launch events, negotiation meeting and other forms of interpretation of the importance of the standard. It worked very well.

# Did they break the objectives down into aspects or indicators?

Yes, there was a very detailed target breakdown, and a baseline level was measured for each indicator.

# What will be the main tangible benefits for the companies and their employees?

- Expands the vision of international standardization.
- Helps implement the system or enhance the current controls.
- Helps to reduce the risk of bribery occurring and can demonstrate to your management, employees, owners, investors, customers and other business associates.
- Provides evidence in the event of a criminal investigation that you have taken reasonable steps to prevent bribery.
- Standardizes the governance of the organization and improves market competitiveness.
- Fosters the concept of organization sustainable development and brings sustainability to the next level of your company with the support and engagement from customers, employees, and investors as much as from business partners and society as a whole.

#### 三个试点组织面临的最大挑战是什么?

与试点企业的沟通可能具有挑战性,因为协调沟通时间需要很大的耐心和明确的工作计划。

#### 这些试点走上正轨了吗?

三个试点都计划在试点期间完成反贿赂管理系统的应用。目前,一切都在按计划进行,只是试点工作将在10月底结束,还需进一步加快步伐。

#### 这些试点组织如何评价现阶段管理体系的 有效性?

主要通过内部审核,有条件的话可通过第 三方认证。

# 他们会在其他举措中尝试哪些特别有效的方法?

反贿赂合规意识培训。

#### 有哪些方面不尽如人意?

沟通时间。因为试点单位、英国专家和中国专家需要协调时间,所以确定一些活动的时间比较慢,但是最近效率有所提高,可能是试点进行了充分地事前沟通。

#### 他们为什么希望实施这个标准?

大多数组织是为了提高企业的竞争力,有 的希望拿到认证。

#### 这个标准的重要性是否传达给了所有相关 人员?

是的,通过试点单位征集通知、试点启动活动、谈判会议等形式解读标准的重要性。它适用得很好。

# 是否向所有相关人员传达了该标准和实现目标的重要性?是怎样做的?成功了吗?

是的,通过试点单位征集通知、试点启动活动、洽谈会等形式解读标准的重要性。 在这点上做的很好。

#### 公司和员工的主要实际利益是什么?

- · 拓展国际标准化视野。
- · 帮助系统实施统或增强当前控制。
- · 有助于降低发生贿赂的风险,并可向您的管理层、员工、所有者、投资者、客户和其他业务伙伴展示。
- · 在刑事调查中提供证据,证明您已采取 合理措施防止贿赂。
- · 规范组织治理,提高市场竞争力。
- · 在客户、员工和投资者以及商业伙伴和整个社会的支持和参与下,培养组织可持续发展的概念,并将可持续发展提升到您公司的下一阶段的发展。

# Pilot update

The Anti Bribery Management System (ABMS) standard that is being trialled in the 3 pilots is in essence a system to support the behaviour in an organization; while taking, soliciting or paying bribes remains a crime in China, the ABMS instils and supports a system to prevent these and to celebrate good governance practices. The initial capacity development activities with the 3 pilot organizations therefore revolved around creating greater awareness of the need for such systems and the benefits of using an international standard. These events were conducted virtually due in part to travel restrictions, but also to allow for larger audiences to participate as these often included staff from several sites where the management shared their commitment to implementing the standard and external experts re-affirmed the benefits. In two of the 3 pilots a second, more technical, capacity development session was held with the implementation team to run through practical aspects of implementing the standard. To date, 6 such events have been held with excellent support from SIST.

# 试点最新动态

反贿赂管理系统标准正在3个试点中试验, 本质上是一个支持组织中行为的系统。在 中国,收受、索取或支付贿赂仍属犯罪行 为, 反贿赂管理系统灌输并支持的系统, 可以防止这些行为,并鼓励良好的治理行 为。因此,与3个试点组织开展的初步能力 提升活动旨在提高对这种系统的需要和使 用国际标准的好处的认识。举办这些活动 的部分原因是由于出行限制,同时也允许 更多的观众参与。这些活动通常包括一些 网站的工作人员,这些网站的管理层分享 了他们实施标准的承诺,外部专家再次肯 定了这些标准的好处。在组织治理的两个 试点中,与实施团队一起举行了第二次更 具技术性的能力开发会议,探讨标准实施 的实操方面。迄今为止,在深圳市标准技 术研究院的大力支持下,已在组织治理试 点地区举办了6场能力提升活动。





Stora Enso develops and produces solutions based on wood and biomass for a range of industries and applications worldwide, leading in the bio-economy and supporting their customers in meeting demand for renewable eco-friendly products. As a multi-national company, Stora Enso needs to satisfy a wide range of stakeholders and regulators that it is well governed and in compliance with all legal requirements wherever it operates or trades and for this reason is implementing ISO 37001 under this pilot to provide that assurance.

斯道拉恩索开发和制定基于木材 和生物质的解决方案, 用于全球 范围内的广泛行业和应用,在生 物经济领域处于领先地位, 并尽 力满足客户对可再生环保产品的 需求。作为一家跨国公司, 斯道 拉恩索需要让广泛的利益相关者 和监管机构满意,认可它的管理 良好,并且在哪里经营或交易, 都遵守所有法律要求。为此该公 司正在实施 ISO 37001 标准,来 作为保证。

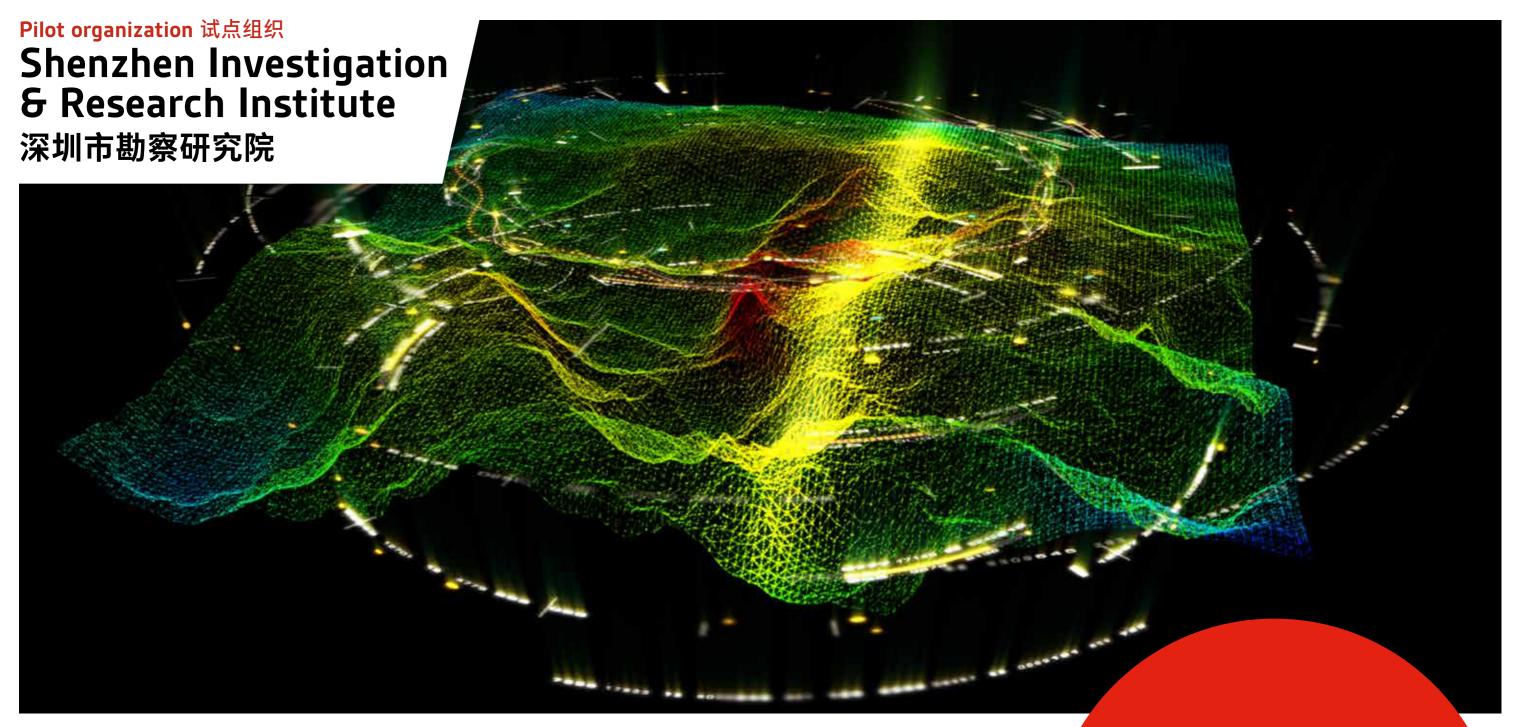
# Standards being piloted 试行标准

ISO 37001:2016 Anti bribery Management systems ISO 37001:2016 反贿赂管理系统

# Key numbers

# 重要数字

- 23k employees
- ・2万3千员工
- EUR 8.6 bn sales (2020) · 86亿欧元销售额(2020年)





Shenzhen Investigation & Research Institute provides engineering services including engineering surveys, geographic information mapping and geotechnical engineering design consultation. As an information and services company, the organisation places high value on governance and has, to date, won several awards in China for its commitment to good governance. In this pilot, they are using the international standard as the benchmark against which to provide assurance to a wider, international audience.

深圳市勘察研究院提供工程勘察、地理信息测绘、岩土工程设计咨询等工程服务。作为一家信息和服务公司,该组织高度重视治理,迄今为止,因其对良好治理的承诺在中国赢得了几个奖项。在这一试点中,它们使用国际标准作为基准,以向更广泛的国际受众提供保证。

# Standards being piloted 试行标准

ISO 37001:2016 Anti bribery Management systems ISO 37001:2016 反贿赂管理系统

# **Key numbers**

- Employees: 360 (for Anti-Bribery Management)
- Revenue: RMB 350 million (2020)
- Classification: State-Owned Enterprise
- ・ 员工人数: 360 (反贿赂 管理)
- · 收入: 3.5亿元(2020年)
- ・ 分类: 国有企业

重要数字





Founded in 2015, Yaomaitong is a specialist in Health Information Systems research and development. It owns two pharmaceutical internet products, Quxuesheng and Yaomaitong, which are used by 4 million medical practitioners and 200,000 doctors in the industry. Health information is a key asset of the Yaomaitong business, whose value is determined directly by how this resource is governed. For this reason, they have chosen to apply ISO 37001 and the current best practice to govern the organisation and guard their reputation.

药脉通成立于2015年,是一家 业。旗下拥有曲血生和药脉通两 款医药互联网产品,服务于400 万医疗从业人员和20万医生。 健康信息是药脉通业务的关键资 产,其价值直接取决于如何管理 这些资源。因此,他们选择应用 ISO 37001 标准, 也是当前的最 佳实践,来管理组织和维护声誉。

# Standards being piloted 试行标准

ISO 37001:2016 Anti bribery Management systems ISO 37001:2016 反贿赂管理系统

# Key numbers

# 重要数字

- Products serve 200k doctors · 产品服务20万名医生
- 4 million medical practitioners · 400万医疗从业人员



# Progress in the quality of Chinese proposals submitted 中国提交的提案质量的进展

Identified stakeholders
& conducted a standards
mapping in the area of
Organizational Governance (OG)

Identify

确认

确定利益相关者并在组织治 理领域进行标准映射

#### **Kick-off**

February 2020 JWG established between UK (BSI) and Shenzhen Institute of Standards and Technology (SIST)

#### 启动

2020年2月英国标准协会和深 圳市标准技术研究院成 立联合工作组

# Objectives

David Adamson is Lead

**Standards Development** 

Manager – Risk, Business

Continuity Management

(BCM) and Security, at BSI.

David Adamson 是英国标

准协会的首席标准开发经理

- 负责风险,业务连续性管理

Tell us a little about the process

In establishing the groups between

China and the UK we got a feel for

what each country felt comfortable

doing in terms of the subject areas,

and critically, we got a sense of

what we were comfortable doing

together. Small groups were created

to do the work, and they had to find

what would be beneficial both from

an organizational and an individual

perspective. At the organizational level,

the groups had to agree on what areas

和安全。

UK-China collaboration to improve the quality of Chinese proposals submitted to International Standards setting bodies in the area of OG

目标

中英合作从而提高中国在组织治 理领域提交给国际标准制定 机构的提案质量 they felt were the most appropriate.
Once we had the groups together,
we had discussions and developed a
number of proposal ideas, both sides
subsequently agreeing that Internal
Investigations would be particularly
worthwhile. We then looked at the
structure that carries it forward, in this
case China leading the Working Group.

#### What did the partners gain?

We certainly learned a lot from working with our Chinese counterparts and I'm sure this was mutually beneficial. I think the value the UK provided was in putting the proposal together, making it more likely to succeed in the ballot, and it was in fact approved unanimously. The key point is that together we were able to create a formalised mechanism to identify certain projects that our Chinese partners felt were worthwhile. Now that we have the mechanism... it will be easier to explain it better and attract even more relevant stakeholders, i.e. professional associations, government bodies, NGOs, etc. Finally, at the individual level, working across cultures satisfies a certain purpose or need and this was a very effective driver and benefit for all those involved.

#### Your thoughts on the next steps?

It's important to consider what each side takes away from the programme and can continue with afterwards. I think it would be helpful to have a dedicated small group of experts

# from each country to help identify

and explore the feasibility of various other proposals. To delve a little bit into areas we may not otherwise have looked at, build on what we've achieved, and put in place a more permanent structure or mechanism to help continue and develop the great working relationships we've made.

Overall, this programme really formalised a mechanism for working with a specific partner to identify the projects that they felt were really

#### 请为大家简单介绍一下流程

worthwhile.

在建立中英之间的小组时,我们清楚要让来自不同国家的在主题领域都能感到舒服,更重要的是,我们需要对在一起合作感到自在。通过创建小组来完成工作,大家必须从组织和个人的角度找到合适的方式。在组织层面上,团队必须就他们认为最合适的领域达成一致。一旦我们把小组召集在一起,我们讨论,提出了一些提案想法,都认为内部调查是非常重要的。然后我们研究了推动其自身发展的结构,在这种情况下,中方领导工作组。

# Once the initial standard was drafted our Chinese partners championed it. 最初的标准起草后,得到了我们中国合作伙伴的一致拥护和支持。

我们确实从与中国同行的合作中学到了很多,我相信这对双方都是有利的。我认为,英国提供的价值在于将提案整合在一起,使其更有可能在投票中获得成功,实上,该提案获得了一致通过。关键是,我们能够共同创建一个正式的机制,以确定我们的中国合作伙伴认为有价值的某些项目。现在我们有了机制,就可以更好地解释,吸引更多的利益相关者,如专业协会、政府机构、非政府组织等。最后,在

个人层面上,跨文化工作满足了特定的目的或需求,这对所有参与其中的人来说是一个非常有效的驱动力和优势。

合作伙伴有哪些收获呢?

#### 您对下一步有何想法?

下一步重要的是要考虑每一方都从该计划中获得了什么,并且可以在之后继续有所收获。我认为每个国家都有一个专门的专家小组来帮助确定和探索各种其他建议的可行性会对项目很有帮助。通过深入研究我们未曾涉足的领域,已经取得成就的基础上再接再厉,并建立一个更持久的结构或机制,以帮助继续和发展我们建立的良好工作关系。

总体而言,该计划确实形成了一种机制, 是可以与特定合作伙伴一起确定他们认为 真正值得的项目。

# Collaboration

13 JWG meetings plus technical exchanges

合作

13次联合工作组会议和技术交流

## Implementation

Submitted a joint NWIP on internal investigations to ISO

## 执行

向国际标准化组织提交了关于内部 调查的中英联合新工作项目

#### Next steps

Work with China to develop capacity for anti-trust & competitive policy, form a WG to start drafting an International Standard following ISO processes

#### 下一步

与中国合作,提升反垄断和竞争政策 下的能力,组建一个工作组,按 照国际标准化组织流程开 始起草国际标准



# **Key stakeholders**

- Members of China and UK mirror committees to ISO/TC 323 Circular Economy · 中国和英国 ISO/TC 323 循环经济镜像委员会成员
- State Administration for Market Regulation (SAMR)
- Research institutions involved in developing guidelines for Remanufacturing
- · 国家市场监督管理总局(SAMR)

# 主要参与方

- · 参与再制造指南制定的研究机构

Sarah Kelly is the UK Sector Lead for the Outcome 2 work on Remanufacturing.

Sarah Kelly 是成果2中再 制造的英国行业领袖。

#### What has been achieved?

We made a successful recommendation to submit a new proposal to the ISO TC 323 Circular Economy committee, and this proved to be a game-changer, this is absolutely the right area, technical content-wise for the work on Remanufacturing, which is seen as a key element of the move to a Circular Economy and sustainability. At BSI we take national standards to international level all the time and we have a lot of experience in the groundwork, the internal lobbying to build trust and make it happen. Being able to share this extensive experience While we all agree that the standards are necessary, what this project has allowed us to do is accelerate and focus more intently.

我们都认同这些标准的必要性之外,这个项目 还让我们能够加快速度,集中精力。

in ISO and how we can help ensure that the proposals we submit have the best possible chance of success.

#### What challenges did you face and how did you overcome them?

Initially, just getting used to the online environment and having our Chinese counterparts be able to share information. We managed to establish a solution for sharing agendas and documents and being able to get comments back which could then be shared throughout the team. Fortunately, in this sector we already had long-standing relations with China, dating back to 2013 (half of the UK group knew half of the Chinese group), and this made a big difference when working online. Having regular meetings, both in the UK and with the joint WG, really helped iron out any sticking points and areas where we needed more clarity or transparency.

#### 取得了什么成就?

我们成功建议向 ISO TC 323 循环经济委 员会提交了新提案,这也被看作是一个重 大改变。这绝对是再制造行业的技术内容 相关的正确区域,被视为转向循环经济和 可持续发展的关键元素。在英国标准协 会,我们一直把国家标准提升到国际水 平, 在基础工作方面经验丰富, 通过内 部游说以建立信任从而实现目标。可以 分享在国际标准化组织方面的广泛经验, 以及我们如何尽力确保我们提交的提案 有最高的成功率。

#### 你遇到了哪些挑战,又是如何克服的?

最初,我要去适应通过线上的方式让我们 的中国同行能够分享信息。我们设法共享 议程和文档,并能够获得反馈意见,然后 可以在整个团队中共享。幸运的是,早在 2013年,我们就与中国建立了长期的合 作关系 (一半的英国团队认识一半的中国 团队),这对线上工作有很大影响。定期 召开会议, 无论是英国团队还是在联合工 作组,确实有助于应对任何需要更多透明 度和清晰度的症结和领域。

# Progress in the quality of Chinese proposals submitted 中国提交的提案质量的进展

## Identify

Identified stakeholders & conducted a standards mapping in the area of Remanufacturing

#### 确认

确定利益相关者并在再制造 领域进行标准映射

#### Kick-off

Apr 2020 JWG established between UK (BSI) and Institute of Remanufacturing Industry Technology, Jing Jin Ji (IRIT-JJJ)

#### 启动

2020年4月英国标准协会与京津 翼再制造工业技术研究所 成立联合工作组

#### **Objectives**

**UK-China** collaboration to improve the quality of Chinese proposals submitted to International Standards setting bodies in the area of Remanufacturing

#### 目标

中英合作从而提高中国在再制造 领域提交给国际标准制定 机构的提案质量

#### Collaboration

13 JWG meetings plus technical exchanges including cultural awareness training

# 合作

13次联合工作组会议,以及包括文 化意识培训在内的技术交流

### **Implementation**

Sep 2021 China-**UK High-efficiency Motor** Promotion, Application and Green Manufacturing Forum

## 执行

2021年9月中英高效电机推广 应用与绿色制造论坛

#### Next steps

Work with China to develop capacity for Remanufacturing policy, form a WG to start drafting an International Standard following ISO processes

与中国合作,提升再制造政策下的能 力,组建一个工作组,按照国际 标准化组织流程开始起



# Key stakeholders

- Members of China and UK mirror committees to ISO/ TC 321 Transaction assurance in E-commerce
- · SAC TC 321 including the China Certification and Inspection Group Testing Technology Co. (CCIC)

# 主要参与方

- · 国际标准化组织电子商务交易保障技术委员会 (ISO/TC 321) 的中英双方对口委员会成员单位
- 由中国检验认证集团有限公司(CCIC)等组成的中国 国家标准化管理委员会技术委员会(SACTC 321)

# Progress in the quality of Chinese proposals submitted 中国提交的提案质量的进展

### Identify

Identified stakeholders & conducted a standards mapping in the area of E-Commerce

#### 确认

积极寻求与有关参与方开展合作并 制定电子商务领域标准规划

#### Kick-off

Dec 2020 JWG established between UK (BSI) and China Certification and Inspection Group (CCIC)

#### 启动

2020年12月,英国标准协会 (BSI)与 中国检验认证集团 (CCIC) 成 立联合工作组 (JWG)

#### **Objectives**

**UK-China** collaboration to improve the quality of Chinese proposals submitted to International Standards setting bodies in the area of E-commerce

#### 目标

中英双方密切合作,中方提交至电 子商务领域国际标准制定机构 的提案质量显著提升

8 JWG meetings plus technical exchanges including cultural awareness training

#### 合作

联合工作组召开八次工作会议,开展 文化意识培训课程等技术交流

chance of conflicting standards being produced by the two groups.

The UK and China agreed on the need

is no duplication of effort and less

for a standard on sharing of product and logistics traceability information, and how this might help to give the consumer more confidence in E-commerce. Working collaboratively on a product traceability submission, the UK and China teams re-wrote a proposal together to enhance chances of success. Once the proposal had been completely re-worked it was presented as a joint SAC and BSI proposal at the ISO/TC 321 Transaction assurance in E-commerce Plenary session on the 2nd of February 2021 as a joint UK-China proposal, the SAC

and BSI NWIP is entitled: 'Guidelines on sharing of product traceability information in E-commerce supply chains'. The scope is to give guidelines on sharing of product traceability and logistical traceability information in E-commerce supply chains.

The Joint UK-China Working group has engaged with stakeholders within the ISO/TC 321 study group that is responsible for new work at ISO to achieve consensus from all nations for a ballot to go ahead. UK/China experts worked together to respond to all the remaining questions raised by one nation and sent out the updated proposal to the Convenor of ISO/TC 321 SG2 in June 2021.

中英法治化营商环境国际标准合作项目以 推进高质量国际标准制定为工作重点,联 合提案制定包括旨在强化电商平台及其上 线产品消费者信心的 SAC TC 321 标准化 项目在内的电子商务领域新国际标准。在 中英法治化营商环境国际标准合作项目的 中取得显著成效。

Work has focused on the development

of joint proposals for new international

E-commerce standards, including

SAC TC 321, which focused on trust

in E-commerce platforms and the

products listed on them. With its establishment stimulated by BEP-S.

the UK-China Joint Working Group

successful in Outcome 2.

on E-commerce has been particularly

There has been good communication

communication between ISO Technical

Committees: ISO/TC 321 Transaction

TC 154 Processes, data elements and

assurance in E-commerce and ISO/

documents in commerce, industry

and administration, so that there

between UK and China experts,

and this has also supported good

以中英双方专家之间的友好交流为纽带, 国际标准化组织电子商务交易保障技术委 员会(ISO/TC 321)、国际标准化组织商 贸、产业和行政领域流程、数据要素和文

会之间保持了良好沟通,有效避免了重复 劳动,切实降低了制定的标准相互冲突的

中英双方一致认为,实现产品和物流追溯 信息共享标准化具有重要意义,有助于提 推动下,中英电子商务联合工作组在成果2 振电子商务环境下的消费者信心。为保证 提案能顺利通过,在双方联合提交产品可 追溯性提案的基础上,中英双方团队紧密 协作制定了一份全新的提案。该提案作为 英中联合提案,经过修改完善后,由中国 协会(BSI)牵头,已于2021年2月2日提交 档技术委员会(ISO/TC 154)等技术委员 至 ISO/TC 321 电子商务交易保障技术委

员会全体会议。这项新工作项目提案以' 电子商务供应链中产品追溯信息共享指 南"为主题,旨在为电子商务供应链中产 品追溯和物流追溯信息共享提供指导。

去年,中英联合工作组举行了四次会议, 并与负责国际标准组织新工作项目的研究 组(ISO/TC 321) 中有关方面开展密切接 触,积极推动该提案达成广泛共识,尽快 进行投票表决。中英方面专家对各个国家 提出的问题进行了处理和回复,于2021年 国家标准化管理委员会(SAC) 和英国标准 6月向 ISO/TC 321 SG2 项目召集人提交了 最新提案。

#### Collaboration **Implementation**

Joint development of a new NWIP on guidelines for sharing of supply chain product & logistical traceability

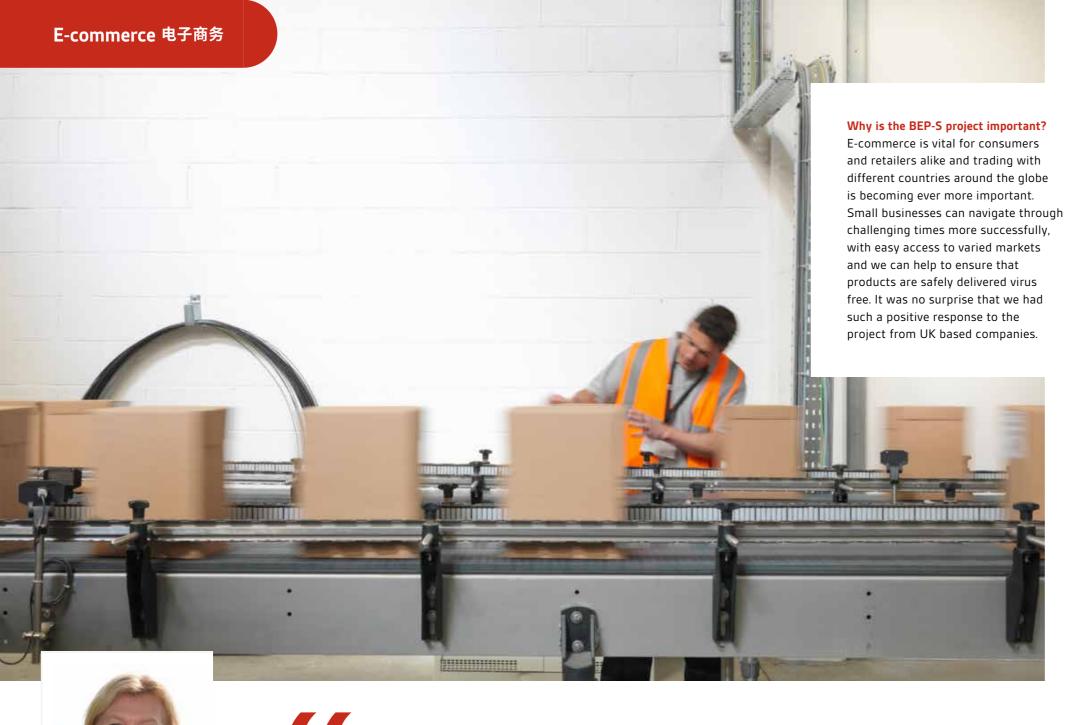
#### 执行

共同开发一个新的供应链产品 及物流可追溯性共享指南 新工作项目提案

### Next steps

Work with China to develop capacity for E-commerce, form a WG to start drafting an International Standard following ISO processes

与中国合作提升电子商务能力, 组建工作组遵循 ISO 流程 开始起草国际标准



#### What challenges have you faced?

An early challenge was finding Chinese experts in the sector. Eventually, we found a lot of appetite for one of the topics, Product Traceability, within Study Group 2. From there we made contact with two experts from CCIC, and it really just took off then, it was just about finding the right people. But in fact, the delay in finding China experts gave us the opportunity to develop the UK side: at the very start we also had very few UK experts, so we went outside the UK mirror group and adopted a 'light touch' approach. This was an opportunity to do some fresh stakeholder engagement, find out the pain points and find out what motivated the experts to get involved. We drew up a long list of objectives, held a lot of group meetings and came up with a lot of ideas. Overall, it's been a great exercise in teamwork; with lots of people who want it to happen and are willing to be positive.

#### What did BSI & UK stakeholders gain?

It's allowed us to tune into where the sector was at in the UK and where the current experts were. By the time we'd found good quality China experts that

were enthusiastic and keen to work with us, we had a long list of objectives, so it was quite easy to find one that both sides were willing to work on. It kick-started a lot of work. Another area where the UK mirror groups have benefitted is that we've enhanced the liaison between the Blockchain and E-commerce committees and identified Supply Chain as being a key application of Blockchain technology. This will be important for the future, hopefully we'll get a standard out of it!

#### What has been achieved?

The objective of the joint UK-China New Work Item Proposal (NWIP) was to have transparency from raw materials to the point of purchase, through logistics and delivery. Our working group included some very insightful people with lots of practical knowledge of what we were trying to achieve, and the ability to communicate it.

#### Thoughts on the future?

The pandemic allowed a lot of experts, from SMEs etc, to devote more time to the programme and we're now putting together a new presentation for a preliminary work item.

The Chinese experts came with enthusiasm, sector knowledge and welldeveloped ideas on what they needed the standards to do, while the UK contributed technical knowledge and how to communicate the ideas in non-ambiguous language.

中国专家干劲儿十足,具有深刻的行业洞 察,并且对标准的预期效果有着成熟思考, 英国方面贡献了技术知识以及如何明确清晰 地阐述观点。

# 合作项目具有重要意义?

通过网络等方式开展线上交易对消费者和 零售商都是不可或缺的,与全球不同的国 家和地区进行贸易愈发重要。在市场不景 气的情况下,小微企业可以借助电子商务 打通至其他市场的销路,从而渡过难关, 我们也有助于保证交付的产品安全无毒。 这也是为什么该项目受到英国企业的热烈 反响。

#### 项目过程中曾经遇到哪些挑战?

在初期阶段,我们遇到的挑战是如何与电 子商务领域的中国专家取得联系。最终, 我们发现很多人对研究组2中的其中一个话 题——产品可追溯性,非常感兴趣。于是 我们顺藤摸瓜,与中国检验认证集团的两 位专家取得了联系,从而找到了问题的突 破口,就是为了找到正确的人。事实上,

**为什么开展中英法治化营商环境国际标准** 由于迟迟未能找到中方专家,我们反而因 祸得福,在英国方面取得了重要进展:最 开始,英国的专家只有寥寥几人,因此我 们不再局限于英国对口单位,采取了"轻 触"的方式。这为我们引进其他利益相关 定这方面的标准! 方参与、找出痛点并如何调动专家参与的 积极性创造了机会。我们列出了一长串目 标,开了很多次小组会议,思考了很多方 案。总的来说,我们的团队协作经受住了 这次考验,大家齐心协力,斗志昂扬。

# 英国标准协会及英国有关参与方有哪些收

我们从中了解到英国在电子商务领域所处 的位置以及当前专家的水平。在找到感兴 趣又愿意合作的中国专家理想人选之前, 我们已经明确了一系列目标清单,因此, 双方很容易就感兴趣的点达成共识。我们 由此开展了大量启动工作。除此之外,英

国对口团队加强了与区块链和电子商务等 委员会之间的联系,并且认定供应链是区 块链技术的关键应用领域。这为今后的工 作奠定了重要基础,希望双方能够合作制

#### 目前已取得哪些成果?

英中新工作项目联合提案 (NWIP) 旨在 通过物流和交付提高从原材料到采购的 透明度。工作组内的一些专家既具有远见 卓识,同时在目标领域具有丰富的实践经 验,而且沟通能力非常强。

#### 对接下来的工作有哪些思考?

受疫情影响,很多中小企业领域的专家, 得以投入更多的时间到项目中,目前我们 正在为一个初步工作项目制作新的演示文

Sophie Erskine is a **Standards Development** Manager at BSI with responsibility for e-Business, amongst many other varying sectors.

Sophie Erskine 是英国标准 协会负责电子商务等多个领 域标准制定部门负责人。



# Research into economic benefits of International **Standards**

# 国际标准创造的经济效益有关研究

36 firms and organizations in key sectors in China were asked to think about the general and detailed effects of standards on their operations. A survey was used to provide additional material for the research to:

- Establish how standards boost turnovers and exports.
- Understand the role of standards in enhancing productivity and efficiency of firms, cost of production, and access of markets.
- Analyze the reasons of using international standards.
- Identify the effect of standards on competition and quantify the economic impact of standards on the supply chains.

The firms and organizations sampled spanned across 10 sectors (see chart), and evidence showed that. on balance, standards unanimously generate net benefits.

The majority of survey respondents

reported that using or meeting international standards provided a net benefit for their on-going turnovers. About 59% of large firms and organizations viewed that turnovers were higher.

The survey confirmed that, on balance, international standards act as a stimulant of productivity, with 64% of firms surveyed stating that they had experienced increase in productivity as a result of adopting international standards. The Chinese survey showed that over 64% of large firms reported an overall increase in productivity as a result of using or meeting international standards and 63% for SMEs. About 71% of large firms or organizations viewed that their market share in China was higher after their using or meeting international standards, while about 53% of SMEs viewed the same.

The survey results highlighted that enhancing competitiveness is the main reason why firms and organizations

adopt international standards, with 47% citing that international standards can bring advantages for businesses in both the domestic and foreign markets.

Close to 60% of large firms viewed that adopting international standards provide a great advantage in enhancing competitiveness.

Compared to other economies, more Chinese firms/organizations are engaged with exports to foreign markets. International standards thus may have a unique role on the production side.

Meeting or usage of international standards benefited firms and organizations in a supply chain much more significantly than those that are not. For firms not in supply chains, only after the initial three years did the majority of firms (52%) view that international standards increase turnovers. For firms in supply chains, in contrast, 82% of firms

experienced increase in turnovers.

We can confirm that international standards are beneficial for business operations both in the Chinese market and particularly markets abroad. Overall, close to 82% of firms in supply chains viewed that market shares increased, while only 52% of firms not in a chain viewed the same.

The benefits from adopting international standards are significant in terms of improving productivity and market shares. The adoption can enable better access to local/ global supply chains by signalling quality and conveying information about products to international consumers and trade partners. Improved communication enables the efficient functioning of markets as it ensures that business needs and demands are matched to supply

The benefits of enhanced relationships between firms are most likely to be witnessed in industries where product compatibility is vital. Industries that have more technical standards are likely to benefit most from savings that result from the improved quality of supplier products and services.

我们访问了中国主要行业领域的 36 家企 业和机构,了解其对标准在大体上以及具 体方面如何影响经营的有关看法。我们采 用调查问卷的方式,积累更多资料,达到 以下研究目标:

- · 确定标准如何提高营业额和出口额。
- · 理解标准在提高企业生产力和经营效 率、降低生产成本、拓宽市场销路等方 面的作用。
- · 分析采用国际标准的原因。
- 明确标准对竞争造成的影响以及量化说 明标准对供应链产生的经济影响。

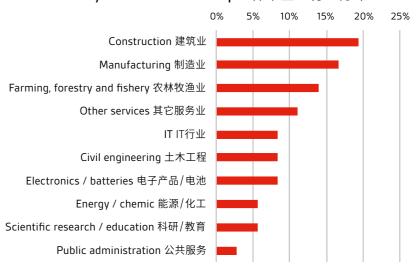
参与问卷调查的企业和组织来自 10 个行 业领域(如图),证据表明,整体而言, 受访对象一致认为,标准可以为企业和组 织创造净收益。

International standards are the most useful productivity tools, which should not be affected by any political reason.

国际标准是最有用的生产力工具,不应将其政治化。

#### Survey respondent 受访对象

#### Industry distribution in sample 样本企业行业分布



多数受访对象表示,采用或达到国际标准 为持续营业额创造了净收益。约 59% 的 大型企业和组织认为营业额因此提高了。

该项调查证实,总的来说,国际标准可以一才有所提高。而供应链体系中的企业,高 提高生产力,64%的受访企业表示,采用 国际标准以后,企业生产力有所提高。中 国样本的问卷结果显示,超过64%的大 型企业表示,采用或达到国际标准以后, 企业生产力总体提高,63%的中小企业持 有同样观点。约71%的大型企业或组织认 为,采用或达到国际标准后,提高了中国 市场份额,而约53%的中小企业持相同

该项调查结果强调,提高竞争力是企业和 组织采用国际标准的主要原因,47%的受 访对象表示,国际标准将为企业在国内外 市场创造竞争优势。

根据问卷结果,近60%的大型企业认为 采用国际标准有助于提升企业竞争力。

与其他经济体相比,中国参与出口贸易业 务的企业或组织更多。因此,国际标准在 企业生产方面可能起着独一无二的作用。

相比之下,供应链体系中的企业更加显著 地从采用或达到国际标准中受益。而供应 链体系外的企业,多数(52%)表示,在 采用或达到国际标准至少三年后,营业额 达 82% 的受访对象表示, (采用或达到 国际标准后,)营业额得到提升。

可以肯定,国际标准有利于在中国市场尤 其是海外市场的业务运营。总体而言,供 应链体系中的企业,近82%认为市场份 额增加,而供应链体系外的企业,这一比 例仅占 52%。

采用国际标准有助于提高生产力和市场份 额。采用国际标准可以向全世界的消费 者和贸易伙伴传递质量信息和产品信息, 从而更好地融入本地甚至全球的供应链体 系。良好的沟通,可以保证市场供应更好 的满足企业需求和需要,提高市场运行效

对产品兼容性要求更高的行业更有可能从 企业间密切协作而受益。行业内技术标准 更多, 更有助于提高供应商产品和服务质 量,从而节约大量成本。

BSI introduced a training programme to three BEP-S organizations to support the development of inclusive standards:

- In the sustainable cities sector
   China National Institute of
- Standardization (CNIS)

  2. In the E-commerce sector China Certification and Inspection Group
- 3. In the remanufacturing sector
   Institute of Remanufacturing
  Industry Technology (Jing-Jin-Ji).

(CCIC).

## Course overview

Defining the concepts of culture; raising cultural awareness, and understanding how the diversity of people and their cultures can enrich organizations through inclusion.

# **Key objectives**

 To raise awareness of the key cultural differences between China and elsewhere, and how these can impact

- on communication and work.
- To raise awareness of how communication styles and approaches may be perceived by contacts and partners from different cultural backgrounds.
- To explore how stereotyping and unconscious bias impact on diversity and inclusion at work.
- To review and put in place best practices in cross-cultural written and verbal communication.

## Sessions included

- Defining the problems with stereotypes.
- Defining the value (and limitations) of generalisations.
- Exploring the impact of cultural differences on global working.
- A look through our own cultural lenses.
- Defining unconscious bias and how it impacts human behaviour including at work.
- Understanding prejudice, discrimination, privilege, and complicity and how they can harm some people by preventing inclusion.
- In depth exploration of gender, diversity, and inclusion.
- Gender and assertiveness development.
- · Understanding how unconscious bias

has an impact on language.

- How cross-cultural team diversity impacts on work styles, decision making, and conflict resolution.
- Best practice for effective crosscultural communication.
- Language challenges across cultures.
- Working with native English speakers.
- Six practical steps to global business effectiveness.

#### Main outcome

Attendees will leave with the ability to put in place tools and techniques for improved cross-cultural communication and global working.

英国标准协会为中英法治化营商环境国际标准合作项目中的三家中国机构推出了一项培训计划,旨在提高以下领域标准制定的包容性:

- 1. 可持续城市领域-中国标准化研究院
- 2. 电子商务领域-中国检验认证(集团) 有限公司
- 3. 再制造领域-京津冀再制造产业技术研究院

# 课程概述

培训内容包括:定义文化的概念;增强文化意识,以及了解不同的人群和多样的文化将如何通过包容使组织更加多姿多彩。

# 主要目标

- · 认识到中国文化与其他文化之间的主要 差异,以及这些差异对沟通与工作的影响。
- · 认识到来自不同文化背景的联系人和合作方如何看待沟通方式与方法。
- · 探讨刻板印象以及无意识偏见如何影响 工作中的多样性和包容性。
- · 回顾跨文化领域书面与口头交流的正确 做法并付诸实践。

# 培训课程包括

- · 定义刻板印象带来的问题。
- · 定义泛化的价值(和局限性)。
- · 探讨文化差异对全球性工作的影响。
- · 透过自己的文化视角看问题。
- · 定义无意识偏见以及无意识偏见如何影响工作等人类行为。
- · 了解偏见、歧视、厚此薄彼以及拉帮结 派等如何抑制包容性,对一些人造成伤 害。
- · 深入探讨性别平等、多样性和包容性。
- · 性别平等和自信提升。
- · 了解无意识偏见对语言的影响。
- · 跨文化团队的多样性如何影响工作风格、决策制定和冲突化解。

#### What sessions did you find most useful? 你认为最有用的课程是?



# Following the training what area do you think you will feel more confident in? 参加培训后, 你更有信心的领域是?



- · 进行跨文化沟通的最佳实践。
- · 跨文化环境下的语言挑战。
- · 与以英语为母语的人共事。
- · 提高全球商业效率的六个实用步骤。

# 主要成效

完成课程培训后,学员将能运用工具和技巧更好地开展跨文化沟通和全球性工作。

# Gender & inclusion in International Standards setting

国际标准制定中的性别平 等与包容性 UK and Chinese experts adopt a three-pronged strategic approach during the development of new standards in the course of the Programme.

在中英法治化营商环境项目 国际标准合作项目制定新标 准的过程中,中英两国专家将 采取三管齐下的战略方针。

- Incorporating both a gender and an inclusion lens into the development of proposals for International Standards; and ensuring that women as well as representatives from other affected groups participate in the standards development process.
- 1. 将性别平等和包容性视角纳入国际 标准提案的制定中,确保女性以及其 他受影响群体的代表参与标准制定。
- Working with SAC and its Technical Committees to create standards which are responsive to the needs of women as well as any of the potentially excluded groups that may be affected by the standard in question, with the ultimate objective of improving their situation.
- 2. 与中国国家标准化管理委员会(SAC)及 其技术委员会合作,确保制定的标准符 合女性以及可能受到有关标准影响的任 何潜在群体的需求,最终目标是改善这 些群体的状况。
- 3. Elaborating appropriate indicators that will be used in the development of these standards.
- 3. 审慎选择用于制定这些标准的指标。

A recent announcement by President Xi Jinping that China will aim to achieve Carbon Neutrality by 2060 is expected to raise the ambitions of key stakeholders across industries to act on climate change.

Standards help companies to meet climate change commitments, move towards carbon neutrality and are an essential tool for ensuring that commitments are both measurable and credible. In China, there is a growing interest in the corporate sector for transitioning towards carbon neutral and Net Zero, however the process for doing so and required steps are fairly new concepts.

中国国家主席习近平最近宣布,中国将在2060年之前实现碳中和,此举将大幅提振关键行业领域有关方面应对气候变化的雄心。

标准有助于企业履行应对气候变化的 承诺,朝着碳中和的目标向前迈进, 同时也是确保做出的承诺既可衡量又 可信的重要工具。在中国,越来越多 的企业关注向碳中和和"净零碳"转 型,然而实现途径以及具体步骤尚停 留在新兴理念阶段。

# Climate change - the need to act

- Global warming likely to reach 1.5 C middle of century
- Implications for human and natural systems
- · Impacts on resource availability
- · Impact on economic activity
- · Cost of carbon in the future
- · Legal duties to act

#### Transition to low / 'zero' carbon

- Transition will be different for different organizations
- Define what you're measuring a site, an organization, a project
- Selecting offsets
- Emissions and energy reduction need to be woven into strategic decision making
- Create a culture of feedback and constant improvement
- Tackling Scope 3 emissions
- Don't be put off by complexity start now
- Standards provide credibility, consistency and transparency
- ISO 14068 Carbon Neutrality being written at ISO due 2023

# 气候变化-如箭在弦

- ・ 本世纪中叶全球地表温度可能上升1.5摄氏度
- 对人类和自然系统的影响
- 对资源可用性的影响
- 对经济活动的影响
- ・未来的碳成本
- 采取行动的法律责任

# 向低碳/"零"碳转型

- 组织不同,转型方式不同
- · 明确衡量的对象——个地点、一个组织或者一个项目
- 选择补偿方式
- 将碳排放和节能纳入战略决策
- 创建一种反馈和持续改进的文化
- · 解决范围3的排放问题
- · 不要因复杂而却步-立即行动
- · 标准提供可信度、一致性和透明度
- ・ ISO已开始行动-编写ISO 14068碳中和标准-2023 年完成



Sponsored by the "Climate Diplomacy Fund" of the British Embassy in China, BSI held a webinar on the role of standards in supporting carbon neutrality in China. Lesley Wilson, Lead Standards Development Manager, Sustainability, delivered a presentation from BSI and Ian Byrne of IBECCS joined the panel for Q&A. Ian has 30 years of experience in sustainability including energy efficiency, energy & carbon management and renewables.

UK's PAS 2060 designed by BSI, is a world-leading standard that helps companies to demonstrate their carbon neutral credentials. The standard was introduced to a Chinese policy and corporate audience, outlining the 'what, why and how' for working towards PAS 2060 certification, and useful information was collected on the current challenges for adopting strict carbon neutral standards in China.

The level of attendance and the discussions during Q&A demonstrated that there is interest in understanding how standards can support carbon neutrality in China, in particular around the measurement of emissions and how organizations can demonstrate emission reduction.

The pre-existing good collaboration between the Embassy, BSI, CNIS and Carbon Trust China was key to the successful delivery of the webinar.

在英国驻华大使馆"气候外交基金"的赞助下,英国标准协会举办了一场在线研讨会,主题为中国实现碳中和的过程中标准所扮演的角色。Lesley Wilson,英国标准协会可持续性标准开发主管作了专题汇报,专业咨询机构IBECCS负责人lan Byrne在问答环节参与了讨论。lan在能源效率、能源和碳管理以及可再生能源等可持续发展领域拥有30年的经验。

英国碳中和承诺新标准 PAS 2060 由英国标准协会设计,是全球领先的推动企业碳中和认定的标准。此次研讨会向关注中国政策和企业的听众介绍了该标准的情况,概述了 PAS 2060 认证是什么,为什么要制定 PAS 2060 认证标准以及如何进行认证,也了解到中国严格执行碳中和标准当前面临哪些挑战。

从与会人数和问答环节的讨论情况可以看出,标准如何支持 碳中和,尤其是碳排放如何测量以及如何证明减少了碳排放 等,在中国国内是热点问题。

此次网络研讨会的成功举办,得益于英国驻华大使馆、英国标准协会(BSI)、中国标准化研究院(CNIS)和碳信托中国之间的良好合作。



# Over 12 months of progress 12个月的进展

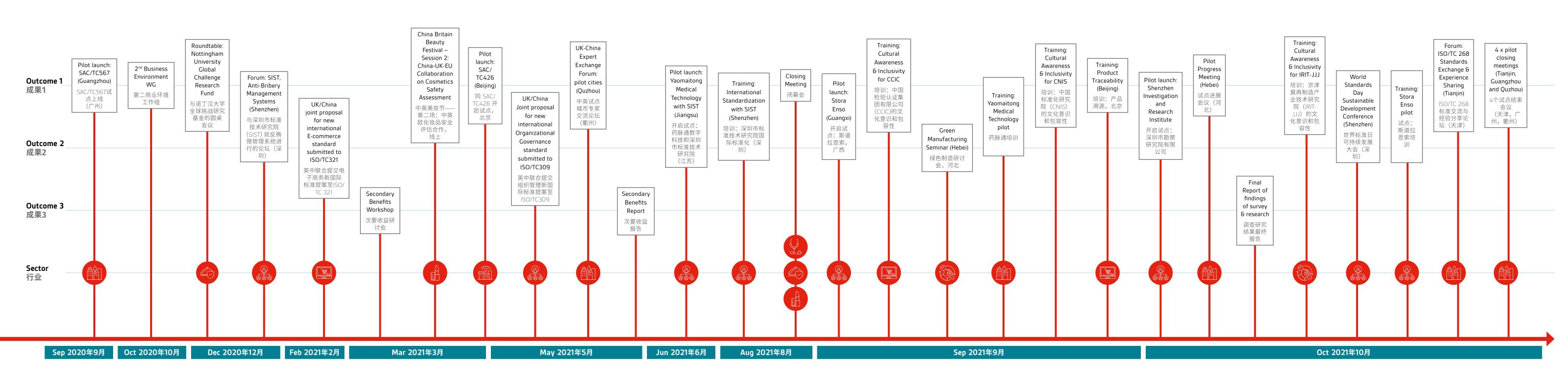
2020年9月-2021年10月







Pilots launched 8个试点项目启动 中Project team members 项目成员70多个



For more information, please contact us at projects@bsigroup.com or visit our website
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